

Merton Council
Health and Wellbeing Board
28 November 2023
Supplementary agenda

4 NHS Estates update

1 - 6

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Healthier Communities & Older People Overview and Scrutiny Panel

Date: 21st November 2023

Subject: Update on progression of Primary Care services at Wilson, Rowans and Colliers Wood

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Lead member: Lucy Lewis

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Recommendations:

A. The panel is asked to note the contents of this report.

1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY

The purpose of this report is to provide the Overview and Scrutiny Panel with information about the South West London Integrated Care Board's key primary care and community estates related activity in Merton, and to update the panel with respect the following action:

- Monthly updates on progression of the primary care services at the Wilson, Rowans and Colliers Wood.

2 DETAILS

Since our last update, NHS South West London Integrated Care Board has been evaluating all key estates and primary care capital projects in line with a prioritisation framework process and discussing plans with NHS England.

As required under new guidelines in place due to the Integrated Care Boards's financial position, the ICB must demonstrate all investments represent value for money within a restricted financial environment.

The prioritisation process will focus investment in areas of most need to support delivery of the ICB's joint forward plan.

Merton has an established borough estates group which oversees our large estates programmes and ensures strategic fit with wider SWL health and care objectives. The membership of the group includes local authority colleagues and representatives from local NHS trusts and community groups.

ALTERNATIVE OPTIONS

N/A

3 CONSULTATION UNDERTAKEN OR PROPOSED

All estates schemes are subject to equality health impact assessments and consultation and engagement with local people about plans. Stakeholders were asked to comment on the plans for Colliers Wood new health centre and the

preferred location for the Mitcham Health & Wellbeing Hub. A health equalities impact assessment has been undertaken on the Colliers Wood project and will be completed for both the Wilson and Rowan Park at the appropriate point in the programme, subject to the outcome of the prioritisation framework process outlined above.

4 TIMETABLE

The timetable for the three large estates schemes in Merton is subject to the outcomes of the prioritisation framework process currently underway, however, once a business case is approved, the estimated timetable to deliver a scheme to practical completion is 18 months to 2 years. Therefore, it is expected that buildings will be open to patients by 2026/7 on current estimations. We will share regular updates and timelines as soon as possible.

5 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

6 LEGAL AND STATUTORY IMPLICATIONS

7 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

8 CRIME AND DISORDER IMPLICATIONS

9 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

10 APPENDICES

11 BACKGROUND PAPERS

Merton Primary Care and Community Estates Update

- Since our last update, NHS South West London has been evaluating all estates and primary care capital projects in line with our prioritisation framework process and discussing plans with NHS England.
- As required under new guidelines in place due to the Integrated Care Boards's financial position, the ICB must demonstrate all investments represent value for money within a restricted financial environment.
- The prioritisation process will focus investment in areas of most need to support delivery of the ICB's joint forward plan.
- Merton has an established borough estates group which oversees our large estates programmes and ensures strategic fit with wider SWL health and care objectives.

1. Rowan Park new Health Centre

- As part of the housing development at Rowan Park (on the former Rowan High School site, Rowan Road, SW16) we have been working with the developers Crest Nicholson Homes and third-party developers, CMS Developments to design a new health facility, community space and scout hall with input from council colleagues and local GP practices in the East Merton Primary Care Network,
- The scheme has planning permission granted and the GPs have agreed the internal floorplans. We will progress to business case for approval of the revenue funding and service model, subject to the outcome of the SWL ICB prioritisation framework process.
- Following an expression of interest process, Wide Way Medical Practice was selected as the lead GP practice and will sign the lease. The new premises will be used as a branch site for the surgery which has seen significant increase in patient list size since the closure of the Rowan's Surgery, and to deliver primary care services on behalf of the East Merton Primary Care Network.
- CMS Developments are responsible for delivering the primary care element of the new building, along with the pharmacy, to practical completion. There are ongoing discussions with the developer and the ICB about the requirement for a pharmacy on the site and what else the space could be used for to support the local population.
- The council are engaged in the scheme and will work on the specifications for the community space and scout hall as part of the Rowan Park Steering Group as soon as the ICB has concluded the prioritisation process.

2. Mitcham Health and Wellbeing Hub (The Wilson)

- The NHS has worked closely with health and care partners, including Merton Council, to design a new health and wellbeing facility in Mitcham which meets the health needs of local people.

- The hub will support people to stay healthy and stop health conditions getting worse, through prevention work, which is one of the most important ways to tackle health inequalities. It will be home to a range of integrated services, complementing and enhancing existing ones; children's services, adults and children's mental health, basic diagnostics and wellbeing services, including outdoor space. Discussions are ongoing about what else might be possible at the Wilson.
- Services will be available to all Merton residents via referral from their GP or social prescribing.
- The budget and affordability will be defined and finalised as part of the build strategy over the coming months, subject to the outcome of the ICB's prioritisation framework process and NHS approvals.
- NHS Property Services are exploring all options for the hub and undertaking viability surveys to see whether all, or part, of the existing hospital building could be refurbished to provide more space for services and reduce costs.
- ICB programme leads met with estates and operational leads from South West London St George's Mental Health Trust to discuss how services could collaborate to ensure all available space is optimised, and to further define the scope. Discussions will be taken forward via a task and finish group with all service providers over the coming weeks, pending the outcome of the ICB's prioritisation process.
- Wilson Wellbeing services are already up and running in newly renovated premises on the ground floor of the existing building. Based on their excellent performance to date, the Wilson Wellbeing Steering Group agreed to extend the current contract with Jigsaw4u for a further 6 months.
- The following is an example of the services Jigsaw4u offer at the Wilson:
 - Food Bank - daily
 - Coffee mornings - twice-weekly
 - Clothing Bank, monthly
 - Children's Arts & Crafts and Play sessions.
 - Community book club
 - Sewing group
 - Relax with watercolours class.
 - Drop-in support for clients accessing the NHS CMHT Mental Health Secondary Care Team at the Wilson Hospital
- Jigsaw4u are capturing statistics via anonymous feedback forms to evaluate the programme's success.
- Activities are shared via Facebook and Instagram and flyers promoting services are distributed in locations such as GP surgeries, libraries and local residential areas.
- Services are staffed by part-time Wellbeing coordinators and volunteers.

3. Colliers Wood new Health Centre

- Planning approval granted and full business case approved to relocate Colliers Wood Surgery to new first floor accommodation on the site of MertonVision's building at Clarendon Road, with new specialist accommodation for the charity on the ground floor with landscaping and parking.
- The surgery closed its branch site in Lavender Fields earlier than planned to facilitate the move to the new site, however, recent complications with respect to affordability have forced the project to pause.
- The ICB is looking at ways to support the practice to manage at their existing accommodation while negotiations are underway for the future of the new building, and the scheme proceeds through the ICB's prioritisation framework process.
- The ICB has met with the developer, Merton Vision Trustees and the GPs to:
 - Finalise the financial position as soon as possible, looking at all possible options to plug the funding gap (to be agreed by the ICB)
 - Investigating temporary support for both the charity and GP surgery until the project moves forward.
 - Working with the Council, looking at alternative sites and options for MertonVision.

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